



Hudson City Schools®

HUDSON CITY SCHOOLS

FINANCIAL REPORT

October 2014 Five-Year Forecast Update

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Forecast Purpose

This forecast is intended to assist the school district in the financial management of its resources. The forecast will provide trend information to help in the determination of local tax levy needs, resource allocation, and overall effort to balance the district's budget. The forecast is also intended to provide a planning document to assist in the decisions needed to create and maintain financial stability.

This report includes information regarding key revenue and expenditure assumptions as well as the resulting implications. Particular attention should be given to not only the relationship of expenditures to revenue, but the rate of any adverse trend (for example, expenditures exceeding revenue). Cash balance reserves should be recognized as one-time resources rather than ongoing revenue to support ongoing operations.

"Public Finance Resources, Inc. provides financial forecasting software and services to local government CFOs and Organizations."

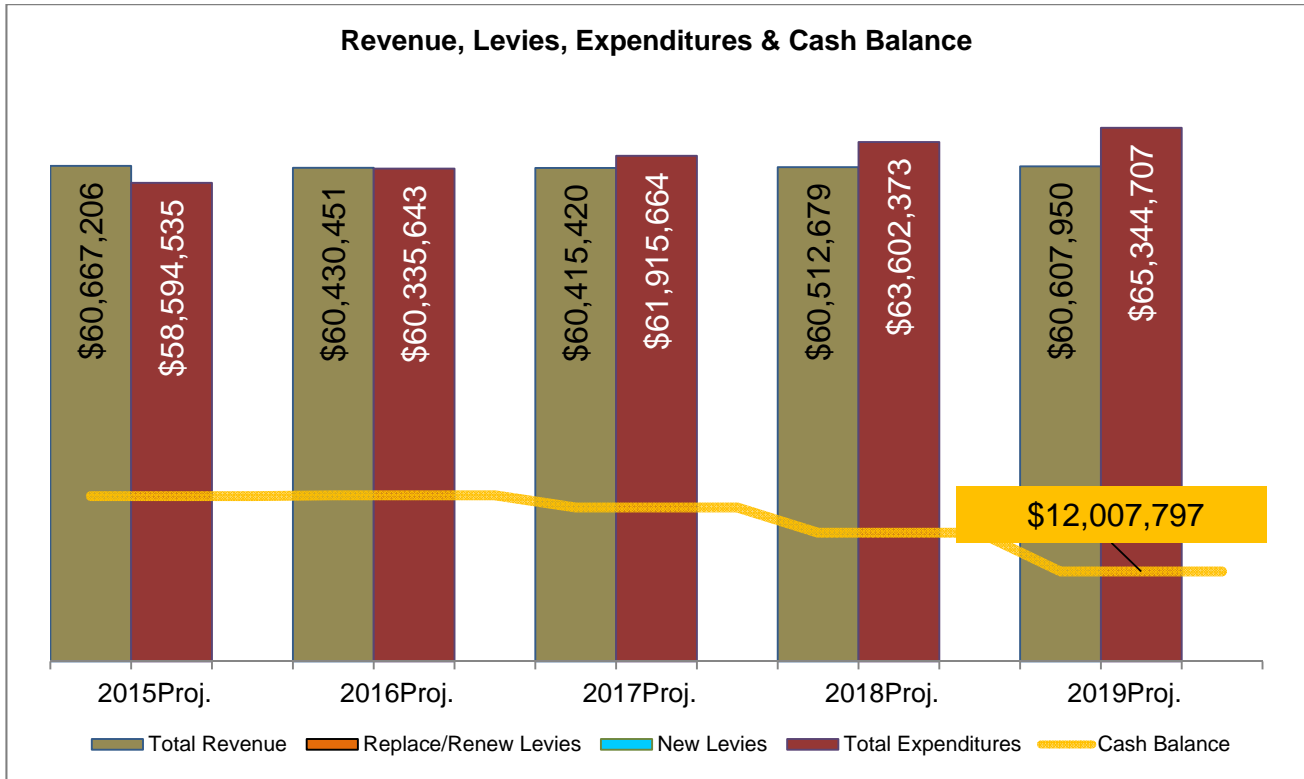
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Executive Summary



The district’s revenue and expenditures are significantly balanced through 2017. The imbalance of constrained revenue growth with normal inflationary expenditure growth begins the establishment of a revenue imbalance thereafter. Expenditures are projected to exceed revenue by about \$4.7 million in 2019.

The revenue and expenditure assumptions will document in detail the basis for this trend and the primary contributors.

While cash balance remains adequate throughout the forecast period it will become increasingly difficult to maintain adequate reserves beyond the forecast period.

No new levies or renewal levies are modeled during the forecast period ending June 30, 2019.

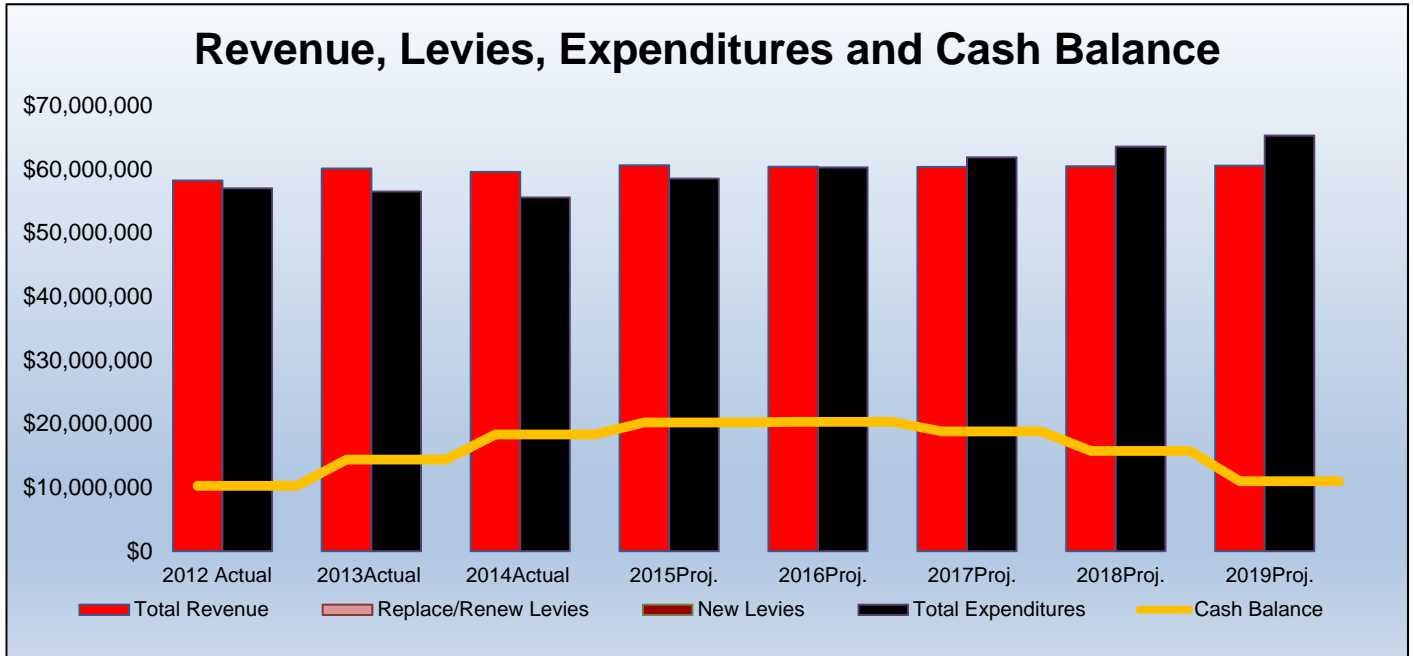


Simplified Financial Statement

| HUDSON CITY SCHOOL DISTRICT - - SUMMIT COUNTY | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Income and Expense Simplified Statement | | | | | |
| | Fiscal Year 2015 | Fiscal Year 2016 | Fiscal Year 2017 | Fiscal Year 2018 | Fiscal Year 2019 |
| Beginning Balance | 19,167,013 | 21,239,684 | 21,334,492 | 19,834,247 | 16,744,554 |
| + Revenue | 60,667,206 | 60,430,451 | 60,415,420 | 60,512,679 | 60,607,950 |
| + Proposed Renew/Replacement Levies | - | - | - | - | - |
| + Proposed New Levies | - | - | - | - | - |
| - Expenditures | (58,594,535) | (60,335,643) | (61,915,664) | (63,602,373) | (65,344,707) |
| = Revenue Surplus or Deficit | 2,072,671 | 94,808 | (1,500,244) | (3,089,694) | (4,736,757) |
| Ending Balance w/Renewal&Replacement Levies | 21,239,684 | 21,334,492 | 19,834,247 | 16,744,554 | 12,007,797 |
| Revenue Surplus or Deficit w/o Levies | 2,072,671 | 94,808 | (1,500,244) | (3,089,694) | (4,736,757) |
| Ending Balance w/o Levies | 21,239,684 | 21,334,492 | 19,834,247 | 16,744,554 | 12,007,797 |



Revenue, Expenditures and Cash Balance



| | PROJECTED | | | | |
|-----------------------------------|--------------|--------------|---------------|---------------|---------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 |
| Total Revenue | \$60,667,206 | \$60,430,451 | \$60,415,420 | \$60,512,679 | \$60,607,950 |
| Replace/Renew Levies | \$0 | \$0 | \$0 | \$0 | \$0 |
| New Levies | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Expenditures | \$58,594,535 | \$60,335,643 | \$61,915,664 | \$63,602,373 | \$65,344,707 |
| Revenue Over/(Under) Expenditures | \$2,072,671 | \$94,808 | (\$1,500,244) | (\$3,089,694) | (\$4,736,757) |
| Cash Balance | \$21,239,684 | \$21,334,492 | \$19,834,247 | \$16,744,554 | \$12,007,797 |

In Perspective:

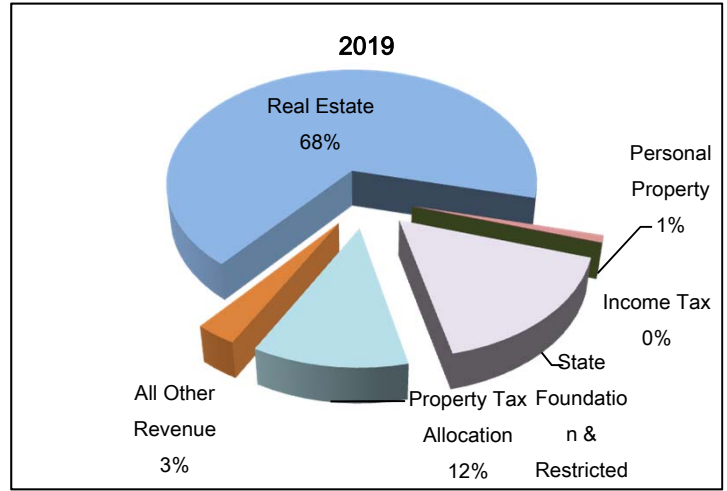
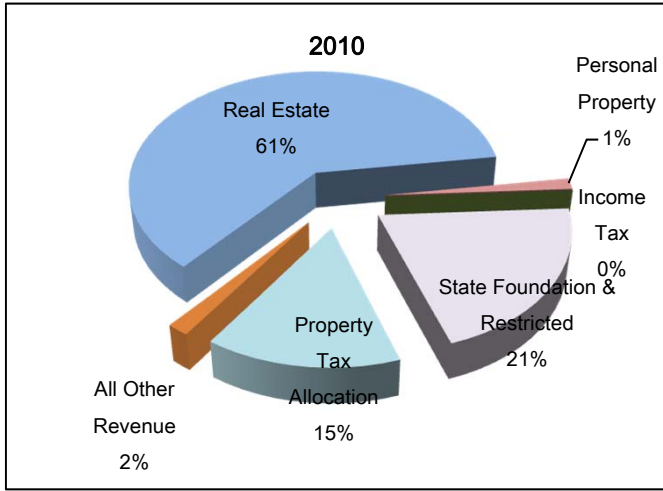
The district's operating expenses are expected to outpace revenue toward the end of the forecast period. The constrained revenue growth experienced by the district makes it challenging to confront the yearly 2.74% inflationary growth in expenditures.

The assumptions that follow will document:

- Tax rates that fall in correlation to property valuation inflation, thus mitigating any revenue growth.
- State funding that is static and could possibly reduce in the areas of 'Foundation' and tangible personal property tax reimbursement.
- Expenses that are projected to experience 2.74% inflationary growth per year through the forecast period. Planned budget increases add approximately 0.50% additional.



Sources of Revenue and Annual Changes



| | Previous 5-Year Average Annual % | PROJECTED | | | | | Projected 5-Year Average Annual % |
|-------------------------------------|----------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------------------------|
| | | Fiscal Year 2015 | Fiscal Year 2016 | Fiscal Year 2017 | Fiscal Year 2018 | Fiscal Year 2019 | |
| Real Estate | 2.60% | 0.60% | 0.45% | 0.40% | 0.63% | 0.62% | 0.54% |
| Personal Property | -12.94% | 5.67% | 1.00% | 1.00% | 1.25% | 1.50% | 2.08% |
| Income Tax | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| State Foundation & State Restricted | -2.90% | 6.21% | -3.30% | -2.09% | -2.14% | -2.19% | -0.70% |
| Prop Tax Allocation | -1.03% | 0.79% | 0.52% | 0.36% | 0.56% | 0.55% | 0.55% |
| All Other Revenue | 7.87% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% |
| Total Oper. Revenue | 0.69% | 1.66% | -0.20% | -0.02% | 0.16% | 0.16% | 0.35% |

Note: Existing Renewal Levies Included as Renewed, No New Levies Included
 Line 1.07 Operating Revenue Only, Does not include Other Sources (Transfers, Advances, etc.)
 State Unrestricted (1.034), Restricted (1.04), and Prior Years' SFSF (1.045) = "State Foundation & State Restricted"

In Perspective:

The district's revenue is projected to remain relatively static throughout the forecast period.

At 66% of total revenue, the real estate revenue line item is the most important factor. While valuation increases are projected because of a return of inflationary pressures, the district's revenue will increase only slightly as a result of H.B. 920 and the reduction of tax rates to correspond to property value inflation. This phenomenon is containing real estate tax revenue to only 0.54% per year for the forecast period. Additional detail of property values and tax rates is provided in the assumptions that follow.

Constrained revenue growth will further stress the district's ability to fund 2015 budget levels into the future.



Significant Revenue Assumptions - I

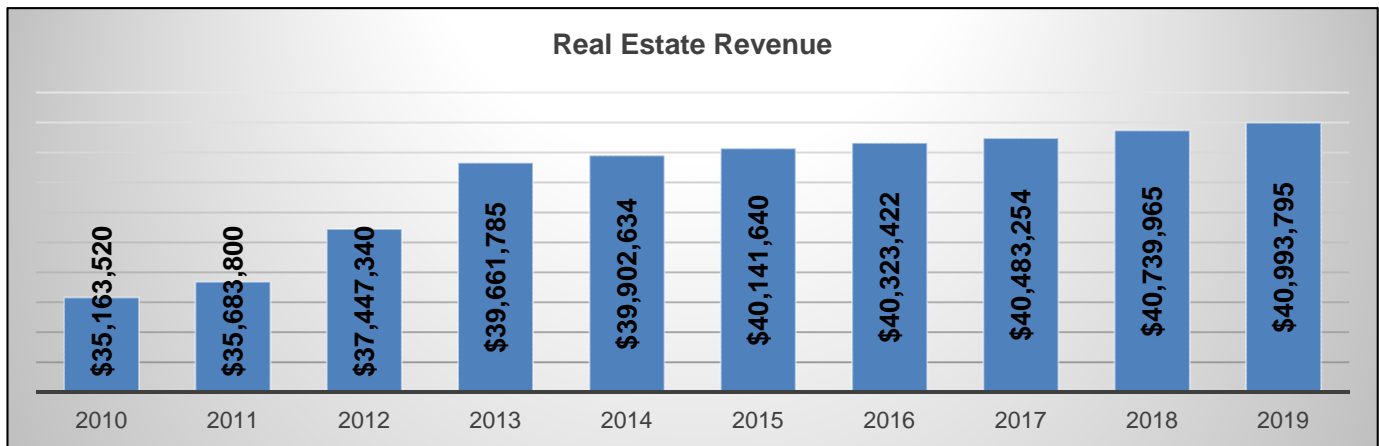
Real Estate

Revenue is dependent upon valuations, tax rates, and collection (rate) performance by local taxpayers.

66.36% Percent of Operating Revenue

| Tax Year | Real Property Valuation | Year-Over-Year Change | 80.64% of Total Real Estate Revenue | | 19.36% of Total Real Estate Revenue | | Gross Collection Rate All Taxes | |
|----------|-------------------------|-----------------------|-------------------------------------|-----------------------|-------------------------------------|-----------------------|---------------------------------|-----------|
| | | | Effective Residential Tax Rate | Year-Over-Year Change | Effective Business Tax Rate | Year-Over-Year Change | | |
| 2009 | 942,970,570 | 6,084,990 | | | | | | |
| 2010 | 949,773,800 | 6,803,230 | 40.71 | - | 53.70 | - | | |
| 2011 | 880,837,040 | (68,936,760) | 48.21 | 7.50 | 63.65 | 9.94 | 99.6% | Actual |
| 2012 | 885,645,250 | 4,808,210 | 48.29 | 0.08 | 64.42 | 0.78 | 100.9% | Actual |
| 2013 | 890,931,340 | 5,286,090 | 48.30 | 0.01 | 65.31 | 0.88 | 100.2% | Actual |
| 2014 | 938,484,501 | 47,553,161 | 46.20 | (2.10) | 64.70 | (0.60) | 99.3% | Actual |
| 2015 | 940,798,723 | 2,314,222 | 46.26 | 0.06 | 65.00 | 0.30 | 99.3% | Projected |
| 2016 | 943,125,535 | 2,326,812 | 46.32 | 0.06 | 65.31 | 0.30 | 99.3% | Projected |
| 2017 | 998,978,327 | 55,852,792 | 43.94 | (2.38) | 64.11 | (1.20) | 99.3% | Projected |
| 2018 | 1,001,629,088 | 2,650,762 | 44.00 | 0.06 | 64.32 | 0.21 | 99.3% | Projected |

Note: Tax Rates Include Existing Renewal Levies Included as Renewed, No New Levies Included



In Perspective:

Like most of Ohio, the district's real estate revenue decreased in 2011 during the county's reassessment of property values. Current sales data shows that the district is once again experiencing inflation, and valuations are projected to increase in 2014. Part of this increase is also due to new construction projected at \$7,746,718, which includes the expiration of the First and Main TIF. Valuations are projected to grow for the forecast period and are reflective of modest inflation assumptions.

Tax rates respond up or down as a result of inflation and deflation. In response to the inflation the tax rates are projected to decrease during the forecast period.

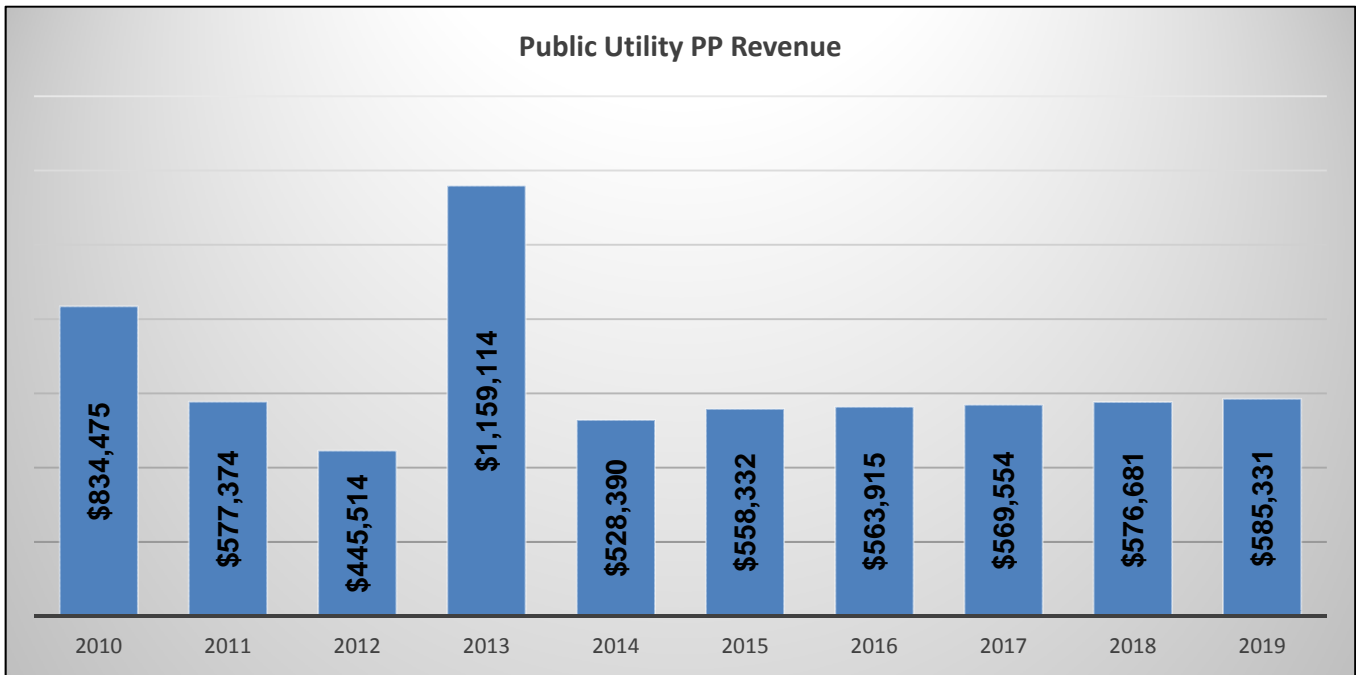
The district's taxpayers continue to pay taxes at the rate of an average of 100% of taxes billed. The forecast continues this high trend at 99.3% collection of taxes during the forecast period. This collection rate includes the delinquent payment of prior years' taxes billed.



Significant Revenue Assumptions - II

Public Utility Personal Property

| Tax Year | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> |
|-----------|-------------|-------------|-------------|-------------|-------------|-------------|
| Tax Rate | 86.93 | 86.93 | 86.93 | 86.93 | 86.93 | 86.93 |
| Valuation | \$6,390,820 | \$6,454,728 | \$6,519,275 | \$6,584,468 | \$6,683,235 | \$6,783,484 |



In Perspective:

Valuations are projected to increase slightly during the forecast period. The tax rates are expected to remain at the current full voted millage of 86.93 since public utility property is taxed at the full voted rate.

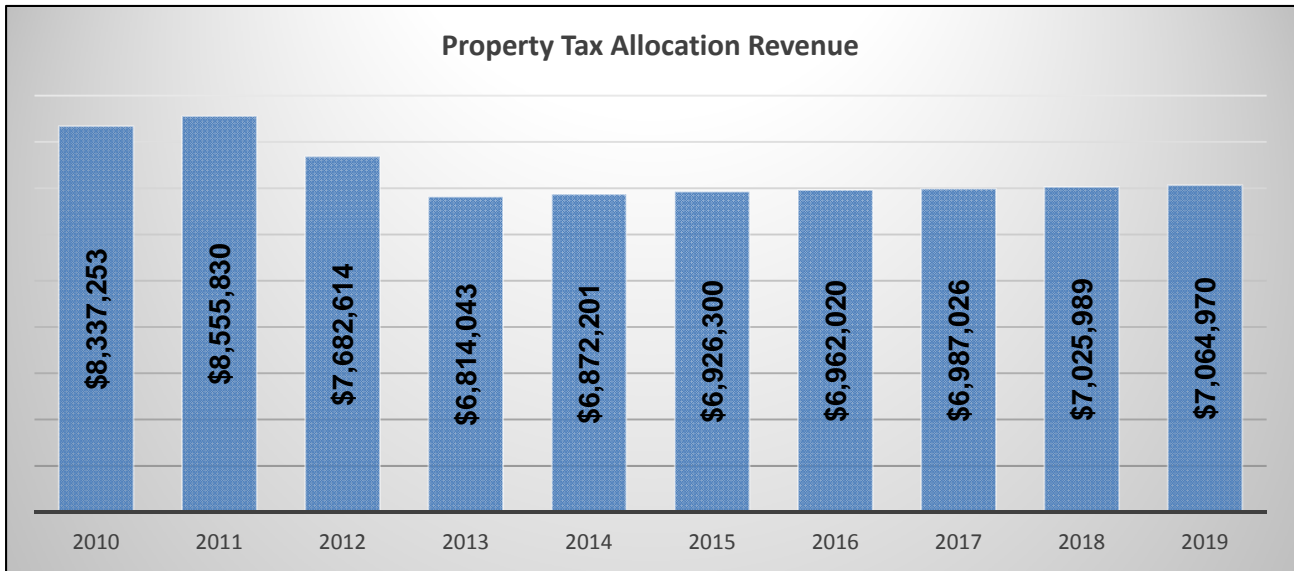
The 2013 historical increase in revenue was a one-time variance due to an adjustment made by the county auditor. Revenue is projected to be consistent through the forecast.



Significant Revenue Assumptions - III

Property Tax Allocation

| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|
| Reimbursement for: | | | | | | |
| Tangible Pers. Fixed Rate | \$1,828,367 | \$1,828,367 | \$1,828,367 | \$1,828,367 | \$1,828,367 | \$1,828,367 |
| Tangible Pers Fixed Sum (Emerg.) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Reimbursement for Rollback and Homestead Real Estate | \$5,049,594 | \$5,097,933 | \$5,133,653 | \$5,158,659 | \$5,197,622 | \$5,236,603 |



In Perspective:

The district continues to receive a substantial reimbursement for local tax revenue eliminated by Ohio starting in 2006. The reimbursement of \$1,828,367 is projected to continue throughout the forecast period in accordance with current law which continues the reimbursement. This revenue is continually monitored and if the legislative attitude changes it will be reported to the Board of Education.

The remaining revenue is Ohio's reimbursement of property tax discounts provided to residential taxpayers, and includes the 10.0% Rollback, 2.5% Owner-Occupied discount, and Homestead Exemption. No change in state policy is reflected in the forecast. However, if new levies are passed by the district, current state policy exempts levies after 2013 from this type of reimbursement.

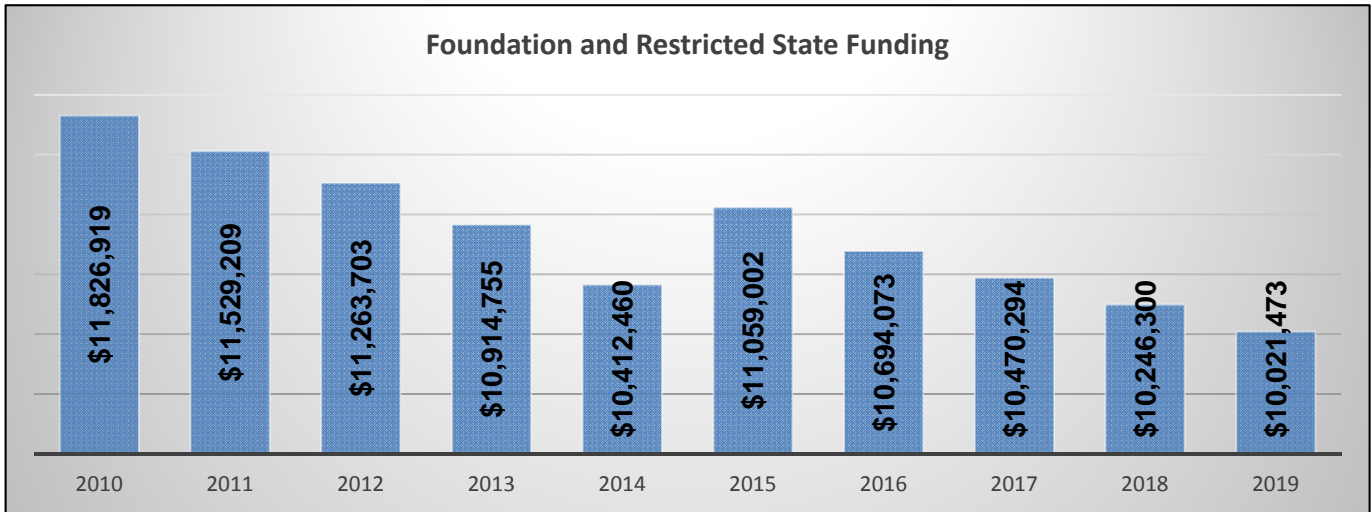
This change in state tax policy does shift more cost onto the local taxpayer and less on the state as a whole.



Significant Revenue Assumptions - IV

Foundation and Restricted State Funding

| | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Funded Enrollment | 4,445 | 4,533 | 4,483 | 4,433 | 4,371 | |
| Valuation Per Pupil | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Per Pupil Core Funding | \$5,800 | \$5,800 | \$5,900 | \$5,950 | \$5,950 | |
| State's Share | 23.3% | 23.0% | 23.0% | 21.3% | 21.3% | |
| Net Per Pupil (State Share) | \$1,354 | \$1,334 | \$1,357 | \$1,268 | \$1,268 | |
| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
| Core Foundation Funding | \$5,948,416 | \$6,018,785 | \$6,044,963 | \$6,081,352 | \$5,618,264 | \$5,539,678 |
| All Other State Funding & Adjusts | \$4,358,121 | \$4,336,120 | \$4,307,436 | \$4,047,269 | \$4,286,364 | \$4,140,126 |
| Restricted State Funding | \$105,923 | \$704,097 | \$341,674 | \$341,673 | \$341,672 | \$341,669 |



In Perspective:

The 2014 revenue decreased because Ohio was late paying a reimbursement for catastrophic special education costs. The approximate amount of \$360,000 was delayed until July, 2014. This delay will cause a doubling of the reimbursement in 2015, and a single payment in 2016 and beyond of \$300,000 per year.

Ohio's per pupil funding formula continues to generate less than the district receives. The district will receive about \$1.7 million in what is known as 'guarantee' funds in 2015. These guarantee funds ensure that the district receives at least the amount that it received in 2013. In future years, 2017 and beyond, the forecast assumes that the legislature will drop the guarantee level by 2.0% a year.

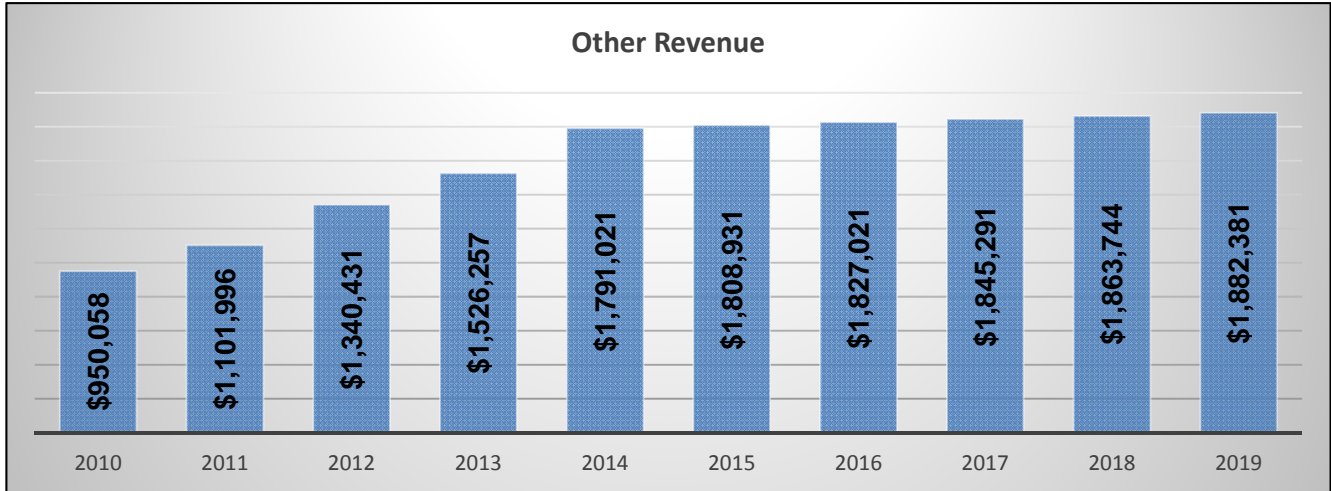
The district is posting its expenses deducted from state funding as negative receipts and this practice is continued in the forecast. For example, STEM and Charter School deductions are projected to be \$261,860, and other net reduction adjustments a total of \$410,632.



Significant Revenue Assumptions - V

All Other Revenue

| | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|-------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Total | \$1,526,257 | \$1,791,021 | \$1,808,931 | \$1,827,021 | \$1,845,291 | \$1,863,744 | \$1,882,381 |



In Perspective:

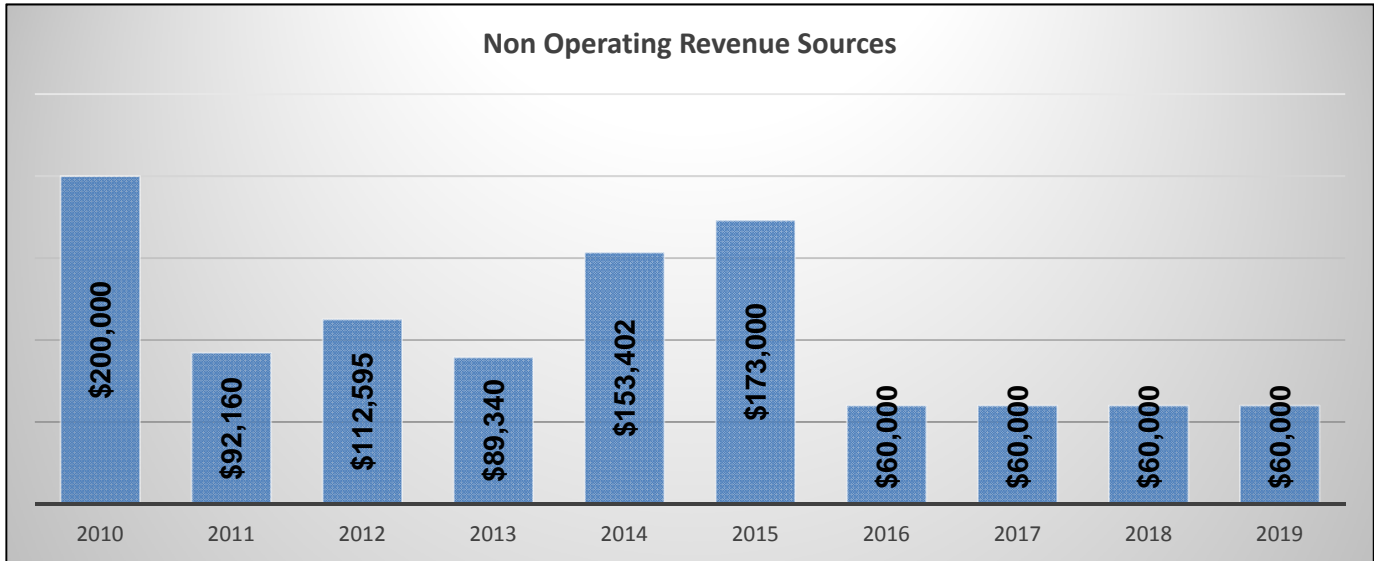
All other revenue is comprised of tax incentive payments made by developers and companies, student fees, special education tuition paid by other districts, local tuition paid, etc. The level of revenue established in 2014 is projected to be the basis for subsequent years with a slight increase for inflationary gain.



Significant Revenue Assumptions - VI

Non Operating Revenue Sources

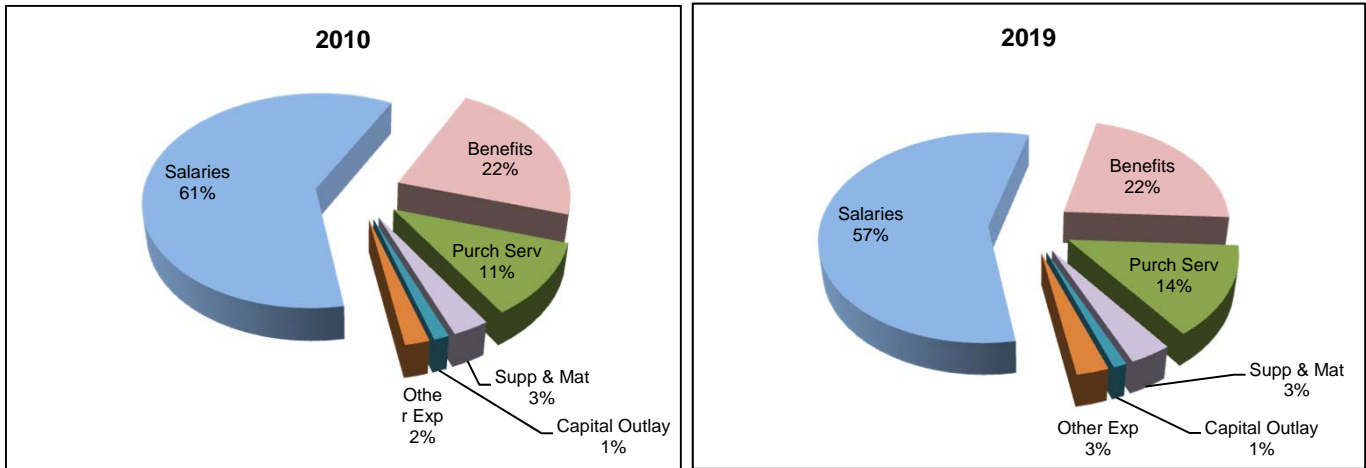
| | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Transfers In | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Advances In | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$89,340 | \$153,402 | \$173,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 |
| Debt | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |



In Perspective:

The district receives refunds of prior year expenses as they occur each year. The largest expected refund in 2015 is prior year Bureau of Workers' Compensation premiums paid in past years. The amount in 2015 is expected to be approximately \$113,000 in 2015. Other miscellaneous refunds are projected to be \$60,000 in 2015 and beyond.

Types of Expenditures and Annual Change



| | Previous 5-Year Average Annual % | Projected | | | | | Projected 5-Year Average Annual % |
|-------------------------|----------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------------------------|
| | | Fiscal Year 2015 | Fiscal Year 2016 | Fiscal Year 2017 | Fiscal Year 2018 | Fiscal Year 2019 | |
| Salaries | -1.31% | 1.92% | 2.54% | 2.05% | 2.15% | 2.11% | 2.15% |
| Benefits & Retirement | -3.06% | 4.31% | 5.23% | 4.78% | 4.89% | 4.94% | 4.83% |
| Purchased Services | 3.16% | 11.40% | 2.23% | 2.23% | 2.23% | 2.23% | 4.07% |
| Supplies and Materials | 0.42% | 21.13% | 0.50% | 0.50% | 1.00% | 1.00% | 4.83% |
| Capital Outlay | 89.56% | 401.32% | 2.15% | 2.15% | 2.15% | 2.15% | 81.98% |
| Debt and Intergov. Pmts | 10.16% | 0.58% | -0.51% | -0.19% | -0.56% | -0.06% | -0.15% |
| All Other Exp. | 0.37% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% |
| Operating Expenditures | -1.07% | 5.35% | 2.97% | 2.62% | 2.73% | 2.74% | 3.28% |

Note: Debt and Intergovernmental Payments Combined

In Perspective:

The district's expenditures are projected to grow at an average annual rate of 3.28%. Some of this increase is due to budgeted increases in the purchased services, supplies and materials, and capital outlay categories. Additional detail of these increases is included in the expenditure assumptions that follow.

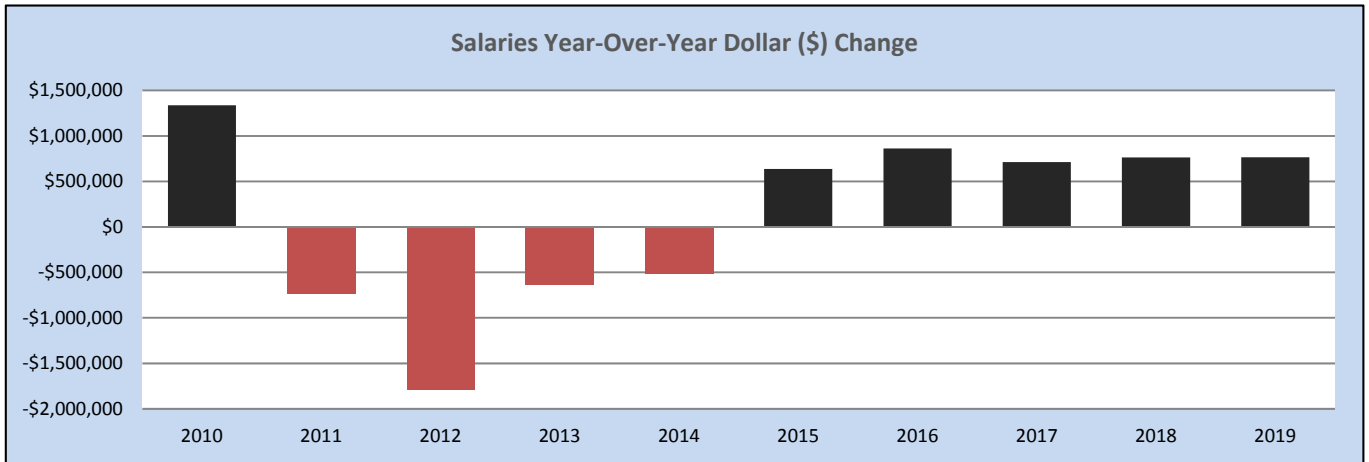
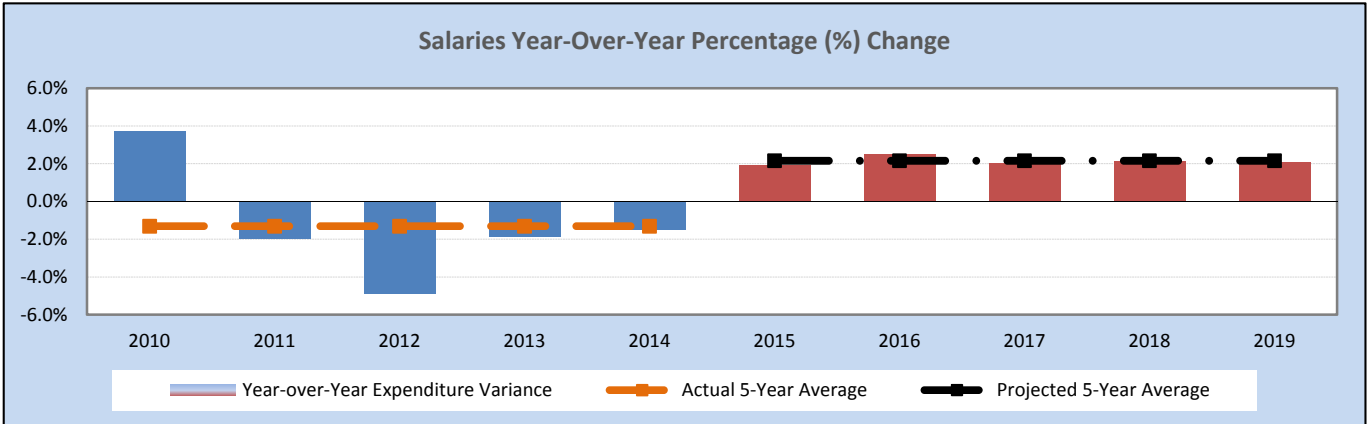
A recalculation of the annual increases without the budgeted increases for these three categories would lower the district's average annual increase to 2.74%.



Significant Expenditure Assumptions - I

Salaries

| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Total | \$34,416,750 | \$33,777,195 | \$33,259,918 | \$33,897,400 | \$34,759,084 | \$35,471,749 | \$36,235,054 | \$36,999,802 |
| Annual Dollar Increase | | -\$639,555 | -\$517,277 | \$637,482 | \$861,684 | \$712,665 | \$763,305 | \$764,748 |
| Annual Percent Growth | | -1.86% | -1.53% | 1.92% | 2.54% | 2.05% | 2.15% | 2.11% |



In Perspective:

The projections include a reduction of 2.0 FTE in the certified staff for 2015 through 2019. In addition, the projections include retirement/replacement savings for each year of the forecast. The assumption is based upon 15 retirements per year at approximately 116% of the district's average salary (\$74,991 in 2015), with replacements at about 75% of the average.

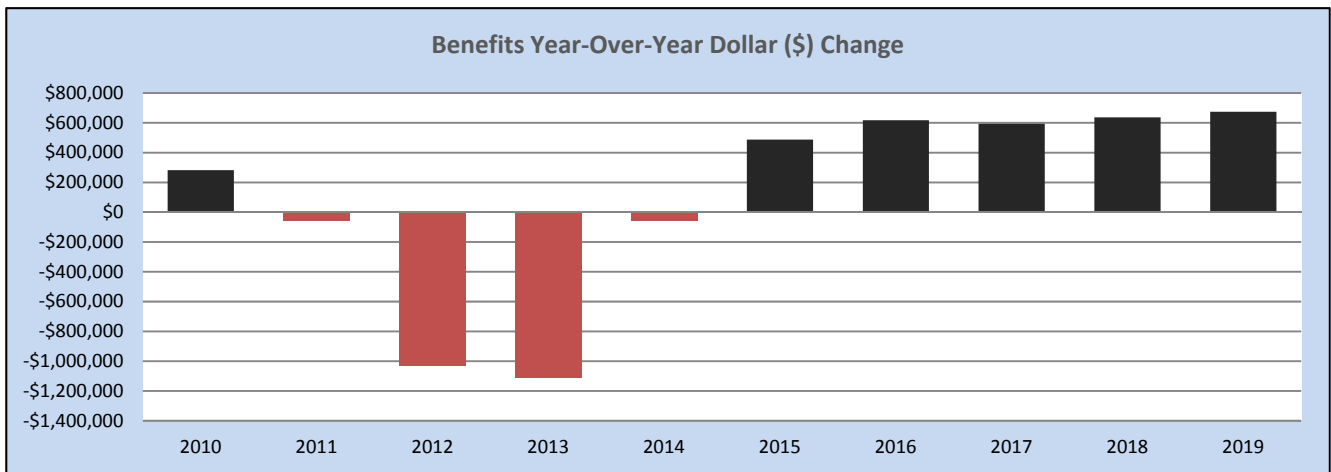
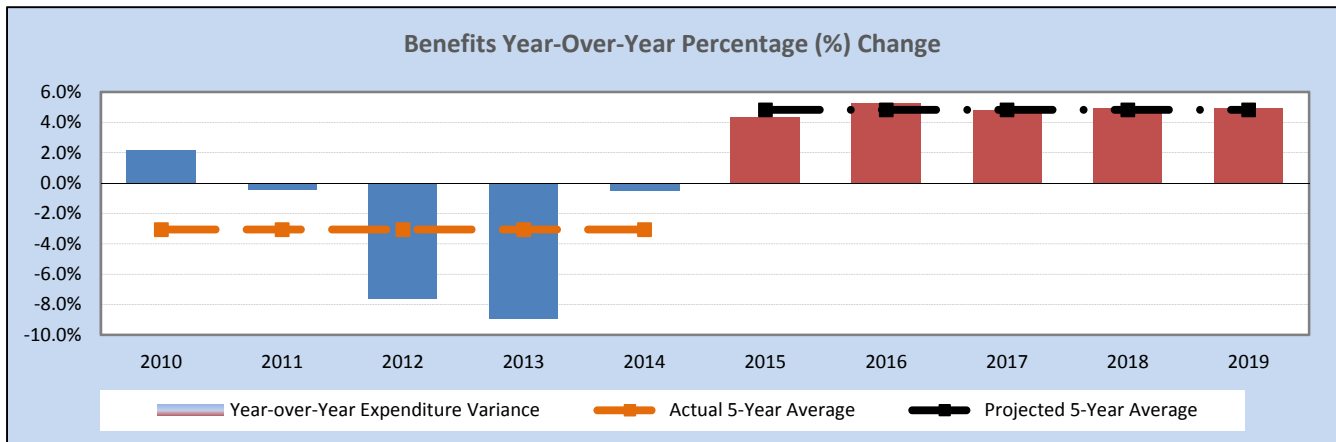
If the retirement trend changes then there will be an impact on the district's forecast. The staffing trends will be monitored, and changes reported as they occur.



Significant Expenditure Assumptions - II

Benefits

| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|-------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Health Insurance \$ Chg | | \$191,380 | \$225,228 | \$476,549 | \$476,537 | \$511,609 | \$549,243 |
| Health Insurance % Chg | | 3.6% | 4.1% | 8.3% | 7.6% | 7.6% | 7.6% |
| Health Insurance | \$5,340,319 | \$5,531,699 | \$5,756,927 | \$6,233,476 | \$6,710,013 | \$7,221,622 | \$7,770,865 |
| All Other Benefits | \$6,039,494 | \$5,789,855 | \$6,052,368 | \$6,193,737 | \$6,310,659 | \$6,435,888 | \$6,561,354 |
| Total | \$11,379,813 | \$11,321,554 | \$11,809,295 | \$12,427,213 | \$13,020,672 | \$13,657,510 | \$14,332,219 |



In Perspective:

Annual year-over-year premium increases are modeled at 8.0% per year for the period 2015 through 2019. The district maintains a self-insurance fund reserve that exceeds current reserve requirements and should provide sufficient cushion to any premium increases outside of the 8.0% modeled.

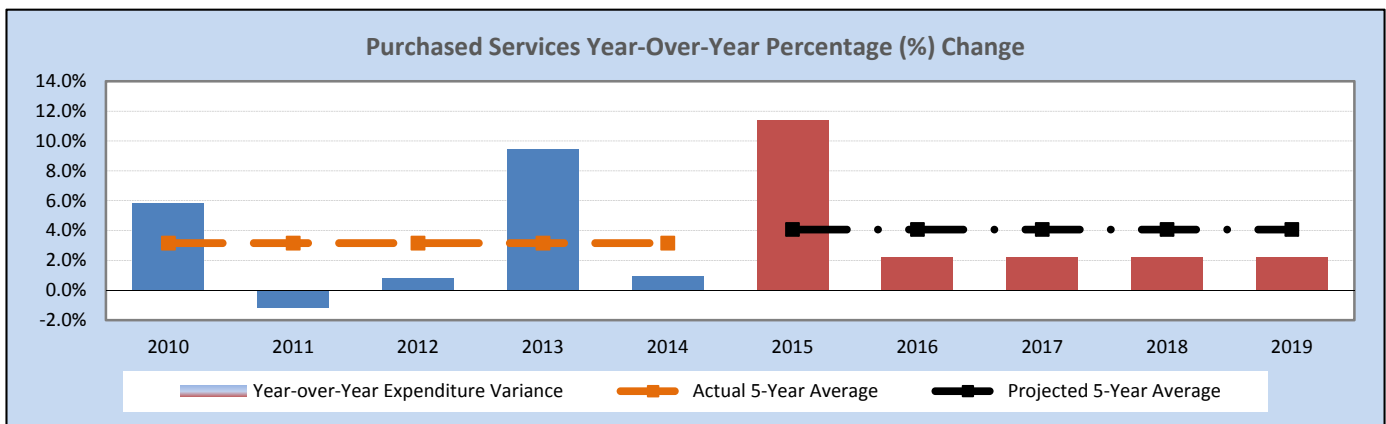
There is slight reduction in the census enrollment modeled to reflect staffing changes over the forecast period.



Significant Expenditure Assumptions - III

Purchased Services

| | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Comm. School Tuition | \$225,792 | \$167,901 | \$172,099 | \$176,401 | \$180,811 | \$185,331 | \$189,965 |
| Open Enrollment Out | \$105,000 | \$103,257 | \$105,838 | \$108,484 | \$111,196 | \$113,976 | \$116,826 |
| Scholarships & Transfers | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other | \$7,131,329 | \$7,263,346 | \$8,115,338 | \$8,295,793 | \$8,480,278 | \$8,668,882 | \$8,861,698 |
| Total | \$7,462,121 | \$7,534,504 | \$8,393,275 | \$8,580,679 | \$8,772,285 | \$8,968,190 | \$9,168,488 |
| YOY \$\$ Change | \$641,763 | \$72,383 | \$858,771 | \$187,404 | \$191,607 | \$195,904 | \$200,299 |
| YOY % Change | 9.4% | 1.0% | 11.4% | 2.2% | 2.2% | 2.2% | 2.2% |



In Perspective:

Purchased services are projected to increase in 2015 because of budget plans in the areas of :

| | |
|------------------------------|-----------|
| Professional Services | \$100,000 |
| Transportation | \$90,000 |
| Overall Facilities & Grounds | \$300,000 |
| Special Education | \$200,000 |

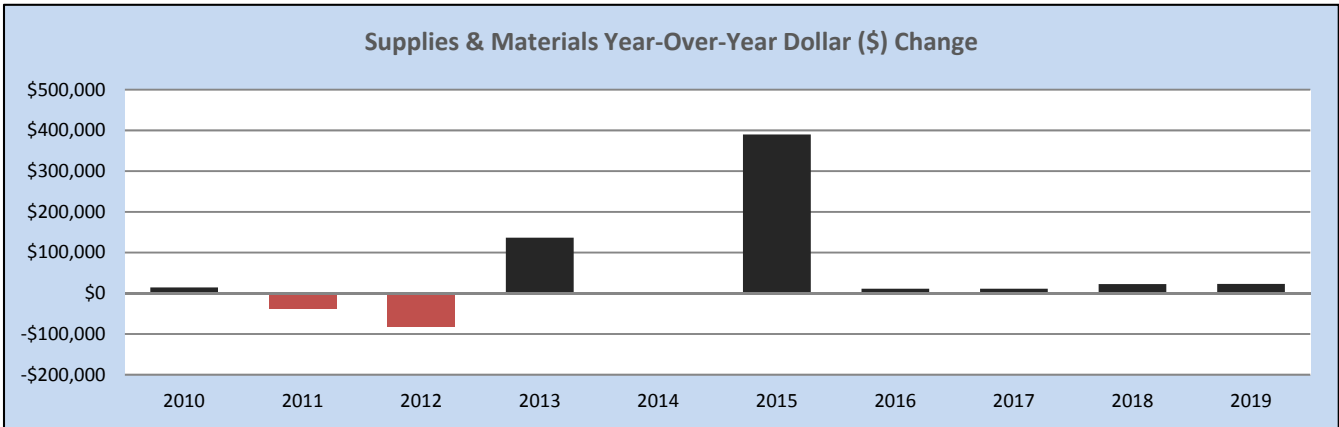
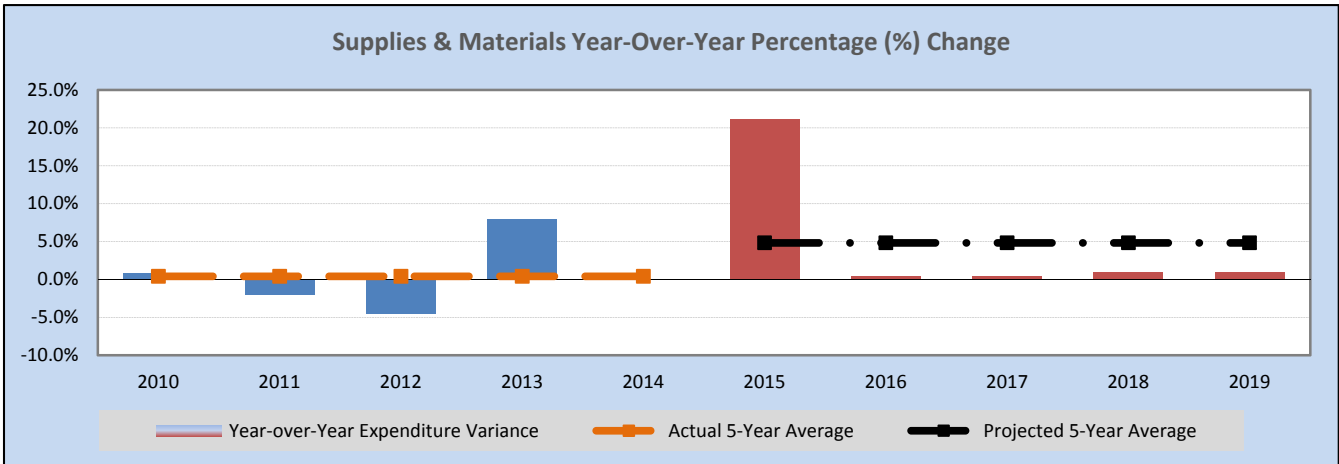
This higher expense level then serves as the basis for 2016 through 2019. The budget versus actual will be monitored through the current fiscal year to determine if this expenditure line item is tracking with projections.



Significant Expenditure Assumptions - IV

Supplies and Materials

| | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|-------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Total | \$1,846,160 | \$1,845,480 | \$2,235,480 | \$2,246,657 | \$2,257,891 | \$2,280,470 | \$2,303,274 |



In Perspective:

In 2015 budget increases are appropriated as follows:

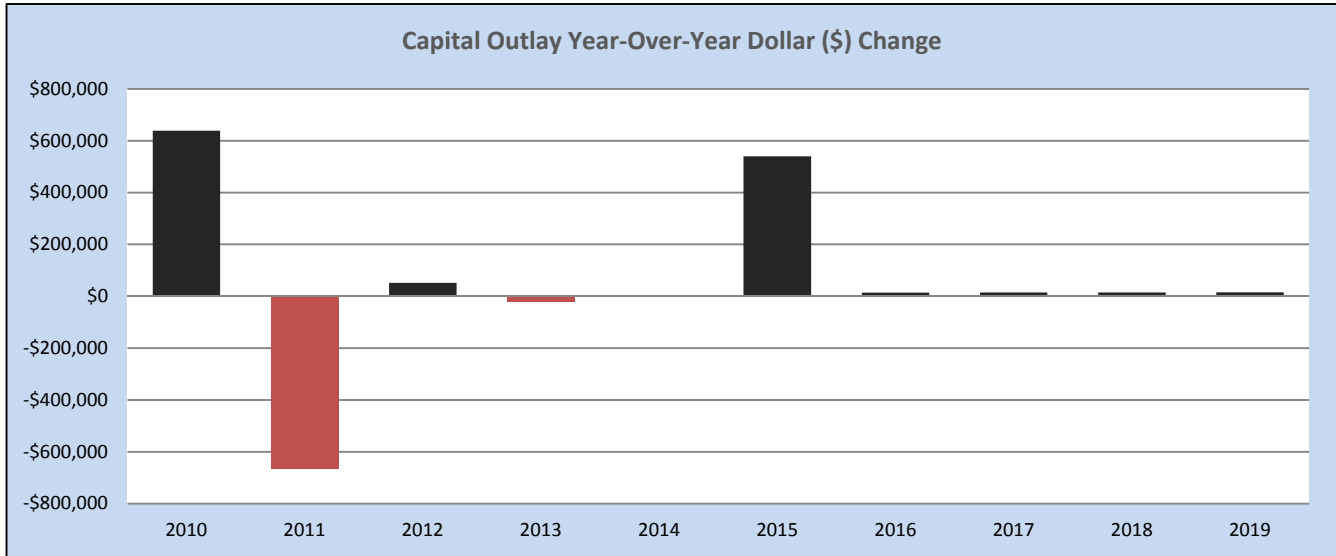
| | |
|------------------------|-----------|
| Textbooks | \$100,000 |
| Fuel | \$25,000 |
| Building Supplies | \$70,000 |
| Instructional Supplies | \$70,000 |
| Other Appropriated | \$125,000 |



Significant Expenditure Assumptions - V

Capital Outlay

| | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|-------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Total | \$130,887 | \$134,587 | \$674,717 | \$689,223 | \$704,042 | \$719,179 | \$734,641 |



In Perspective:

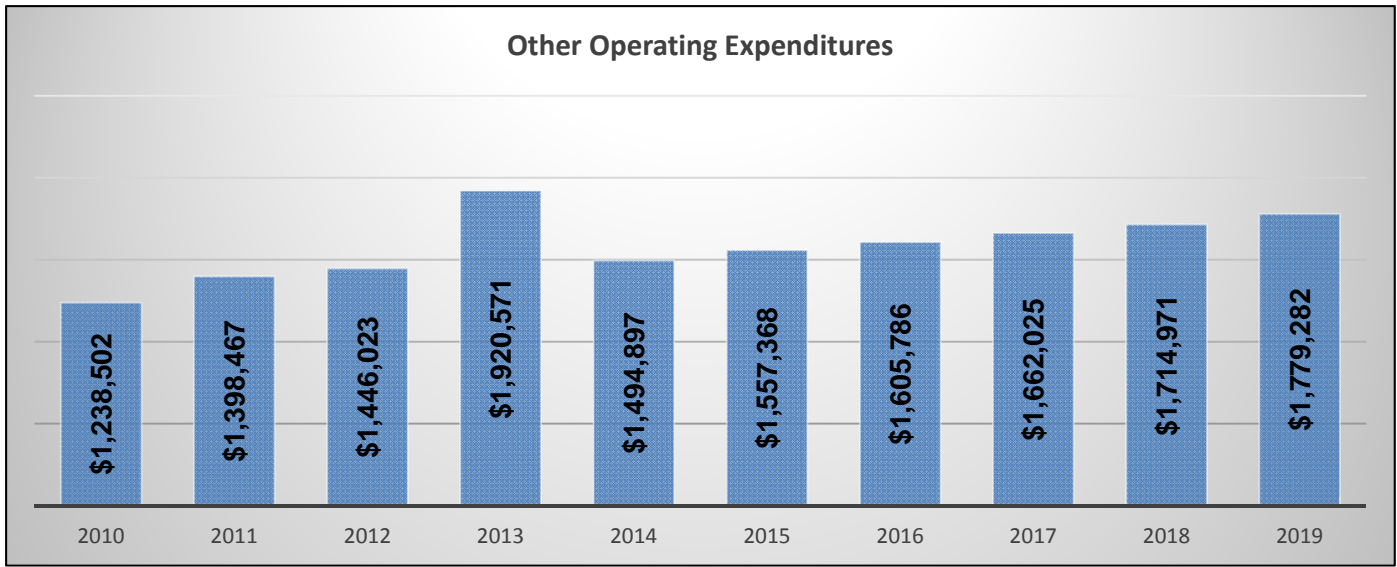
The district has allocated \$500,000 per year for capital needs such as technology, and instructional equipment throughout the forecast period.



Significant Expenditure Assumptions - VI

Other Operating Expenditures

| | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Intergovernmental, Debt & Interest | \$421,377 | \$420,261 | \$429,000 | \$421,000 | \$418,000 | \$408,744 | \$407,744 |
| Other Objects | \$1,499,194 | \$1,074,636 | \$1,128,368 | \$1,184,786 | \$1,244,025 | \$1,306,227 | \$1,371,538 |



In Perspective:

Other operating expenditures include the payment of county auditor and treasurer fees. These fees at approximately \$930,000 are the single largest component of this expenditure line item.

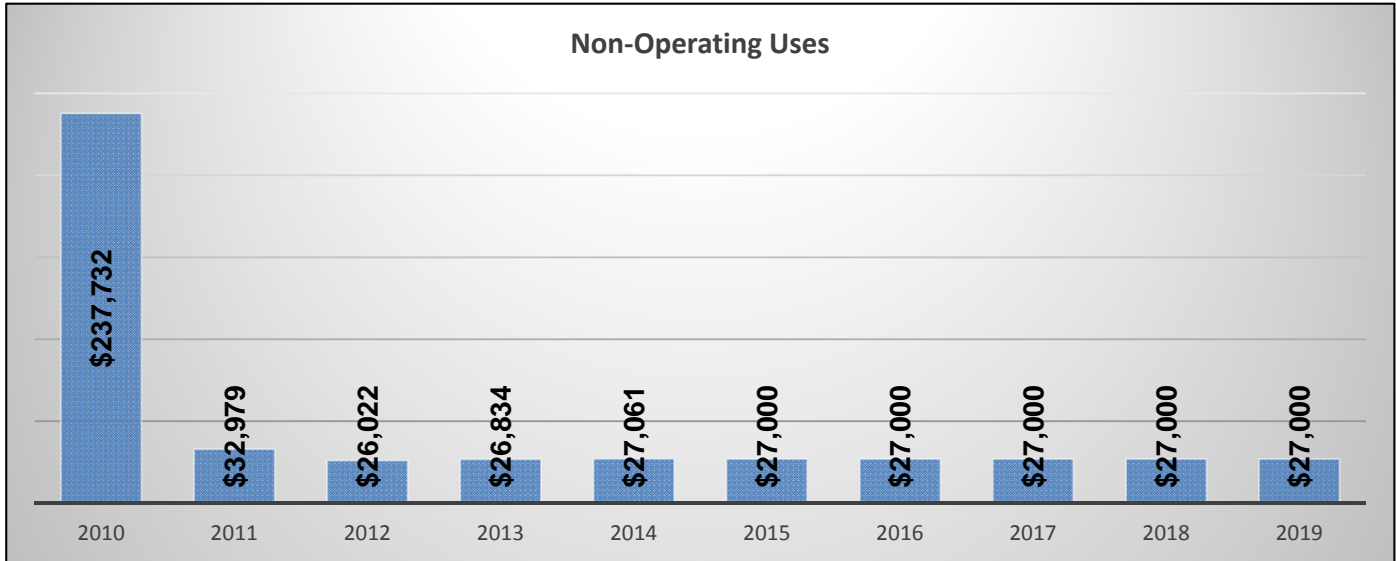
In addition, the district's debt payment for past energy savings from construction projects is included.



Significant Expenditure Assumptions - VII

Non-Operating Uses

| | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Advances Out | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers Out | \$26,000 | \$26,000 | \$26,000 | \$26,000 | \$26,000 | \$26,000 | \$26,000 |
| Other Financing Uses | \$834 | \$1,061 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 |



In Perspective:

Other uses includes a small provision for miscellaneous transfers to other funds.

HUDSON CITY SCHOOL DISTRICT - - SUMMIT COUNTY
Schedule Of Revenue, Expenditures and Changes In Fund Balances
Actual and Forecasted Operating Fund

| | ACTUAL | | | FORECASTED | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Fiscal Year 2012 | Fiscal Year 2013 | Fiscal Year 2014 | Fiscal Year 2015 | Fiscal Year 2016 | Fiscal Year 2017 | Fiscal Year 2018 | Fiscal Year 2019 |
| Revenue: | | | | | | | | |
| 1.010 - General Property Tax (Real Estate) | 37,447,340 | 39,661,785 | 39,902,634 | 40,141,640 | 40,323,422 | 40,483,254 | 40,739,965 | 40,993,795 |
| 1.020 - Public Utility Personal Property | 445,514 | 1,159,114 | 528,390 | 558,332 | 563,915 | 569,554 | 576,681 | 585,331 |
| 1.030 - Income Tax | - | - | - | - | - | - | - | - |
| 1.035 - Unrestricted Grants-in-Aid | 10,530,184 | 10,562,317 | 10,306,537 | 10,354,905 | 10,352,399 | 10,128,621 | 9,904,628 | 9,679,804 |
| 1.040 - Restricted Grants-in-Aid | 733,519 | 352,438 | 105,923 | 704,097 | 341,674 | 341,673 | 341,672 | 341,669 |
| 1.045 - Restricted Federal Grants-in-Aid - SFSF | - | - | - | - | - | - | - | - |
| 1.050 - Property Tax Allocation | 7,682,614 | 6,814,043 | 6,872,201 | 6,926,300 | 6,962,020 | 6,987,026 | 7,025,989 | 7,064,970 |
| 1.060 - All Other Operating Revenues | 1,340,431 | 1,526,257 | 1,791,021 | 1,808,931 | 1,827,021 | 1,845,291 | 1,863,744 | 1,882,381 |
| 1.070 - Total Revenue | 58,179,602 | 60,075,955 | 59,506,706 | 60,494,206 | 60,370,451 | 60,355,420 | 60,452,679 | 60,547,950 |
| Other Financing Sources: | | | | | | | | |
| 2.010 - Proceeds from Sale of Notes | - | - | - | - | - | - | - | - |
| 2.020 - State Emergency Loans and Advancements | - | - | - | - | - | - | - | - |
| 2.040 - Operating Transfers-In | - | - | - | - | - | - | - | - |
| 2.050 - Advances-In | - | - | - | - | - | - | - | - |
| 2.060 - All Other Financing Sources | 112,595 | 89,340 | 153,402 | 173,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 2.070 - Total Other Financing Sources | 112,595 | 89,340 | 153,402 | 173,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 2.080 - Total Revenues and Other Financing Sources | 58,292,196 | 60,165,294 | 59,660,108 | 60,667,206 | 60,430,451 | 60,415,420 | 60,512,679 | 60,607,950 |
| Expenditures: | | | | | | | | |
| 3.010 - Personnel Services | 34,416,750 | 33,777,195 | 33,259,918 | 33,897,400 | 34,759,084 | 35,471,749 | 36,235,054 | 36,999,802 |
| 3.020 - Employees' Retirement/Insurance Benefits | 12,492,137 | 11,379,813 | 11,321,554 | 11,809,295 | 12,427,213 | 13,020,672 | 13,657,510 | 14,332,219 |
| 3.030 - Purchased Services | 6,820,358 | 7,462,121 | 7,534,504 | 8,393,275 | 8,580,679 | 8,772,285 | 8,968,190 | 9,168,488 |
| 3.040 - Supplies and Materials | 1,709,540 | 1,846,160 | 1,845,480 | 2,235,480 | 2,246,657 | 2,257,891 | 2,280,470 | 2,303,274 |
| 3.050 - Capital Outlay | 154,126 | 130,887 | 134,587 | 674,717 | 689,223 | 704,042 | 719,179 | 734,641 |
| 3.060 - Intergovernmental | - | - | - | - | - | - | - | - |
| Debt Service: | | | | | | | | |
| 4.010 - Principal-All Years | 315,000 | 325,000 | 330,000 | - | - | - | - | - |
| 4.020 - Principal - Notes | - | - | - | - | - | - | - | - |
| 4.030 - Principal - State Loans | - | - | - | - | - | - | - | - |
| 4.040 - Principal - State Advances | - | - | - | - | - | - | - | - |
| 4.050 - Principal - HB264 Loan | - | - | - | 345,000 | 345,000 | 350,000 | 350,000 | 350,000 |
| 4.055 - Principal - Other | - | - | - | - | - | - | - | - |
| 4.060 - Interest and Fiscal Charges | 102,351 | 96,377 | 90,261 | 84,000 | 76,000 | 68,000 | 58,744 | 57,744 |
| 4.300 - Other Objects | 1,028,672 | 1,499,194 | 1,074,636 | 1,128,368 | 1,184,786 | 1,244,025 | 1,306,227 | 1,371,538 |
| 4.500 - Total Expenditures | 57,038,934 | 56,516,747 | 55,590,940 | 58,567,535 | 60,308,643 | 61,888,664 | 63,575,373 | 65,317,707 |
| Other Financing Uses | | | | | | | | |
| 5.010 - Operating Transfers-Out | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 |
| 5.020 - Advances-Out | - | - | - | - | - | - | - | - |
| 5.030 - All Other Financing Uses | 22 | 834 | 1,061 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 5.040 - Total Other Financing Uses | 26,022 | 26,834 | 27,061 | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 |
| 5.050 - Total Expenditures and Other Financing Uses | 57,064,956 | 56,543,581 | 55,618,001 | 58,594,535 | 60,335,643 | 61,915,664 | 63,602,373 | 65,344,707 |
| Excess of Rev & Other Financing Uses Over (Under) | | | | | | | | |
| 6.010 - Expenditures and Other Financing Uses | 1,227,241 | 3,621,713 | 4,042,107 | 2,072,671 | 94,808 | (1,500,244) | (3,089,694) | (4,736,757) |
| Cash Balance July 1 - Excluding Proposed Renewal/ | | | | | | | | |
| 7.010 - Replacement and New Levies | 10,275,952 | 11,503,193 | 15,124,906 | 19,167,013 | 21,239,684 | 21,334,492 | 19,834,247 | 16,744,554 |
| 7.020 - Cash Balance June 30 | 11,503,193 | 15,124,906 | 19,167,013 | 21,239,684 | 21,334,492 | 19,834,247 | 16,744,554 | 12,007,797 |
| 8.010 - Estimated Encumbrances June 30 | 1,034,584 | 735,267 | 813,380 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Reservations of Fund Balance: | | | | | | | | |
| 9.010 - Textbooks and Instructional Materials | - | - | - | - | - | - | - | - |
| 9.020 - Capital Improvements | - | - | - | - | - | - | - | - |
| 9.030 - Budget Reserve | - | - | - | - | - | - | - | - |
| 9.040 - DPIA | - | - | - | - | - | - | - | - |
| 9.050 - Debt Service | - | - | - | - | - | - | - | - |
| 9.060 - Property Tax Advances | 200,000 | - | - | - | - | - | - | - |
| 9.070 - Bus Purchases | - | - | - | - | - | - | - | - |
| 9.080 - Subtotal | 200,000 | - | - | - | - | - | - | - |
| Fund Balance June 30 for Certification | | | | | | | | |
| 10.010 - of Appropriations | 10,268,609 | 14,389,639 | 18,353,633 | 20,239,684 | 20,334,492 | 18,834,247 | 15,744,554 | 11,007,797 |
| Rev from Replacement/Renewal Levies | | | | | | | | |
| 11.010 - Income Tax - Renewal | - | - | - | - | - | - | - | - |
| 11.020 - Property Tax - Renewal or Replacement | - | - | - | - | - | - | - | - |
| 11.030 - Cumulative Balance of Replacement/Renewal Levies | - | - | - | - | - | - | - | - |
| Fund Balance June 30 for Certification | | | | | | | | |
| 12.010 - of Contracts, Salary and Other Obligations | 10,268,609 | 14,389,639 | 18,353,633 | 20,239,684 | 20,334,492 | 18,834,247 | 15,744,554 | 11,007,797 |
| Revenue from New Levies | | | | | | | | |
| 13.010 - Income Tax - New | - | - | - | - | - | - | - | - |
| 13.020 - Property Tax - New | - | - | - | - | - | - | - | - |
| 13.030 - Cumulative Balance of New Levies | - | - | - | - | - | - | - | - |
| 14.010 - Revenue from Future State Advancements | - | - | - | - | - | - | - | - |
| 15.010 - Unreserved Fund Balance June 30 | 10,268,609 | 14,389,639 | 18,353,633 | 20,239,684 | 20,334,492 | 18,834,247 | 15,744,554 | 11,007,797 |
| ADM Forecasts | | | | | | | | |
| Kindergarten | - | - | - | 252 | 259 | 261 | 261 | 261 |
| Grades 1 - 12 | - | - | - | 4,218 | 4,161 | 4,109 | 4,059 | 3,997 |